

**IDP ANALYSIS – MOUNT AMANZI – 15 TO 20 APRIL 2007**

**ILEMBE DISTRICT MUNICIPALITY**

<b><u>CROSS CUTTING ISSUES</u></b>			
<b>KEY AREA</b>	<b>EVALUATION</b>	<b>IMPROVEMENT MEASURE</b>	<b>SECTOR INFORMATION AND WHO WILL TAKE THIS FURTHER AT THE TECH DIGF</b>
<b>MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT</b>			
<p><b><u>Constitutional Mandate, Powers and Functions</u></b></p> <p>How does the municipality describe its <b>assigned powers and functions</b>, which does it perform and which has it given to an agency, which can it not perform, if it cannot perform all functions – does it have a plan for the future</p> <p>Are there any entities and how are these functions overseen?</p>	<p>No reference is made to the powers and functions of the municipality in the IDP.</p>	<p>To include an annexure indicating the powers and functions of the municipality, the ability of the municipality to implement these powers and functions, and where an agency is being utilised this should also be indicated.</p>	<p>DM, DLGTA, DPLG, OTP</p>
<b>LOCAL ECONOMIC DEVELOPMENT</b>			
<p><b><u>Spatial Analysis and LTGDS</u></b></p> <p>Is this a deep and rigorous analysis that's shared by DM, Province, National Policies</p> <p>How is it aligned to the NSDP Principles</p>	<p>The IDP has well articulated the linkage between NSDP and PGDS principles to the district context to the extent that these should be used as a best practice model for Districts. Economic drivers are identified and there is spatial mention of them.</p> <p>It is well aligned in that the Municipality has identified the</p>	<p>Spatial representation of concepts should be used to improve understanding.</p>	<p>DLGTA, DAEA, DED, DoT, Ilembe Corridor Development Forum, LMs.</p>

<p>How is it aligned to the PDGS Profile and Principles</p> <p>Is this spatial analysis translated into a Spatial Development Framework</p> <p>Does the SDF include guidelines on a Land Use Management System</p> <p>Is there use of credible Statistics (In this, look for whether there is a gap which can be supported by national govt)</p>	<p>principles of the NDSP and PGDS and then aligned these to the implications for the District and Local context.</p> <p>There is a spatial analysis but the SDF is still to be finalised.</p> <p>LUMF has been prepared and incorporated into the SDF. A guideline of this is in the IDP.</p> <p>Sufficiently covered.</p>	<p>Finalise SDF to include identified aspects (as indicated in IDP on pg. 108) which need to be addressed and attach in the final document.</p> <p>Final LUMF to be included in final IDP.</p> <p>Stats 2001 is acceptable, however other sources should be used to supplement 2001 SA Stats.</p>	
<b>SERVICE DELIVERY</b>			
<p>Is the <b>plan for the delivery of services</b> logical, sound, based on statistics, backlogs</p>	<p>Yes, strong situational analysis, spatial planning well incorporated.</p>	<p><b>Clarification of backlog data (urban &amp; rural component) and implementation in terms of technical expertise.</b></p>	<p>DM</p>
<p>What are the targets specified by the IDP over one, three and five years, generally and for the following:</p>			
<p>Bucket eradication</p>	<p>Not applicable. No known backlog</p>		

Energy – Electricity	Assessed needs and cost implementation. However, 3 & 5 years targets are dependent funding.	Request targets based on the funding available.	DM, DME, DLGTA
Water and Sanitation	Assessed needs and cost implementation. However, 3 & 5 years targets are dependent on funding.	Request targets based on the funding available	DM, DWAF, DLGTA
Refuse removal	Assessed needs and cost implementation. However, 1, 3 & 5 years targets are dependent on funding.	Request targets (particularly for rural areas) based on the funding available	DM,DLGTA, DAEA, LM
Housing	The municipality has quantified the housing needs within its jurisdiction.	Indicate targets and the cost of providing services to the known housing backlog.	DM, LMs, PDOH
How is service delivery and the provision of Free Basic Services linked to the Indigent Register  Is there an Indigent policy (clear definition of who is poor)  Are the support programmes for indigents catered for in Tariffs and the budget	Service delivery is linked to FBS; however there are challenges in compiling the indigent register for free electricity. The policy is in place.  Yes, but details of the budget provision are not indicated.	Finalize the compilation of indigent register with regard to FB Electricity	LMs, DM, DLGTA
How is the Expanded Public Works Programme being used	Reference is made to EPWP; however the municipality has not indicated how it is implementing the program.	Indicate the EPWP rollout in the district.	DM, DOT
What action is being taken to meet the 2014 MDG targets  Is this aligned and linked to provincial and national programme	Backlogs have been identified and quantified aligned to programme requirements.  Yes	Budgetary provisions and funding gap analysis is required and implementation plan.	DM, LM

Is there a <b>plan to spend the MIG Funds</b> over the next one to three years (DORA)	Yes, however, detailed plan not available.	<b>Detailed project planning to be provided.</b>	DM, LM
How is the broken <b>integrated capital Investment plan over one, three and five years</b> down into viable projects with budgets	Yes, however, complete data and information not available.	Provide budget and a project plan.	LM, Treasury,
Is there a <b>business mapping over the three to five years</b> , scoping, EIAs, etc.	A broad economic framework provided.	<b>Mapping to be provided in terms of MTEF.</b>  <b>Integrated technical IDP support required</b>	LM, DLGTA
What's the <b>total cost of the plan</b> and is it sound ?	<b>Total cost not provided</b>	Integrated technical IDP support required	As above.
Does the plan address <b>O&amp;M</b> and does it address old infrastructure (SAICE Report)	Yes, but only for water.	<b>Plan to indicate O &amp; M programme needed for all services and capital projects.</b>	DM,
Is the plan inclusive of the national and provincial infrastructure sector plans  Education  Transport – roads  Health, etc	Yes, the relevant plans are included.	Sustain	
Does the IDP reflect the capacity and capability to deliver on this plan, within the municipality  What External partnerships do they have  Are any Service Delivery	Yes, the capacity and capability is indicated with limitation on financial resources (in terms of previous MIG expenditure record).  Significant partnerships are indicated in the IDP		

Facilitators present	Yes (PC municipalities in the DM)		
What role does the District Municipality play	Important role, particularly for Maphumulo, Ndwedwe and Mandeni.		
How does the municipality show that they have the capacity and capability to develop and deliver on an Integrated Capital Infrastructure Plan	No details of existing resources given.	Institutional details and revenue details to be provided.  Any existing partnerships should be reflected in the IDP.	DM, DLGTA
<b>MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT</b>			
Organogram, vacancy rates, Section 57 Managers	Page 41 indicates the organogram for the municipality. No indication is made of vacancies, particularly for Section 57 employees.	An indication should be made of vacancies for Section 57 employees.	DM
What is the Human Resource Development and retention Strategy.	No section dealing with this.	The HR strategy needs to be outlined in the IDP and operationalised.  A staff retention strategy should be formulated, implemented and monitored.	LM DM DLG&TA
Do they have a Skills Development Plan, Including WSP	Skills Development Plan covered under Section 6.6.2		
Is there a Budget Office	The organogram on Page 41 indicates a Director Finance.	A summary should be provided of functions undertaken by each of the departments, including the Budget Office.	DM
What Evidence is there of a Performance Management System	Section 2.11.3 on page 41 mentions the PMS but no evidence is provided in this regard.	The PMS should be included as an Annexure as soon as it is aligned to the Budget and IDP.	LM DM DLG&TA

			Treasury SALGA
Where is the IDP driven from? Is this the MM or close to the MM?	The IDP Manager reports directly to the MM.		
What is the assessment of the capacity and capability of the municipality to implement the IDP and projects therein	Section 2.11.1 indicates the staff component for the municipality.  Portfolio functions of portfolio committees provided on page 42	A performance report/ Annual Report for the implementation of the 2006/7 IDP should be provided.  These functions must also be aligned to the IDP.	DLG&TA  DM
Is there an Equity plan and is there any emphasis on Youth, Gender and people with disabilities	No Equity Plan as highlighted in page 78.	The development and implementation of the Gender Equity strategy should be done urgently and the policy translated to plans.  Plans to be developed for the Youth and People with Disabilities.	DM DLG&TA Department of Labour SALGA
Evidence of Policies –  Supply Chain Management,  Indigent Support Policy  Asset Management policy	No reference made to SCM.  Page 94 indicates Indigent Policies.  Page 93 indicates Asset Management Policies.	A section to be included on the implementation and functionality of the SCM. To annexure these sections.  This policy needs to be developed. To annexure these sections when developed.  The Asset Management Policy needs to be developed and effected. To annexure sections when developed.	DM DLG&TA Treasury
<b>LOCAL ECONOMIC DEVELOPMENT</b>			

How has the municipality considered spatial issues relevant to economic development through the use of NSDP principles. Is the comparative advantage clearly set out?	Yes, Pg 41  Yes(Tourism/Agriculture & Services)		DM, SEDA, DED, DPLG, DLGTA, OTP
How does the municipality understand the strategic link between governance and LED	It is mentioned in the document however it is referred to be further elaborated in their LED strategy.		DM, SEDA, DED, DPLG, DLGTA, OTP
What is the competitive and comparative advantage of the municipality  Is the analysis of the comparative advantage and competitive advantage linked to ASGISA	Tourism/agriculture/Services  Yes		DM, SEDA, DED, DPLG, DLGTA, OTP
What is the municipality doing to intensify enterprise development  <i>Are there specific plans for this linked to 2010 opportunities</i>	Providing more effective measures to support land reform recipients on agriculture		DM, SEDA, DED, DPLG, DLGTA, OTP
What is the municipality doing to invest in second economy in line with ASGISA	Increase mobility between the first & second economy by skilling people in informal sector		DM, SEDA, DED, DPLG, DLGTA, OTP
How does the IDP address the issue of skills development in line with ASGISA principles	Well articulated(pg's 36)	Should be addressed considering the external, eg community alignment priorities with ASGISA	DM, SEDA, DED, DPLG, DLGTA, OTP
What is the institutional capacity to deliver on LED. Is it sufficient ?	<i>Reference is made within the organogram, but no mention of actual warm bodies</i>		DM, SEDA, DED, DPLG, DLGTA, OTP
If not, what resources are required to address institutional capacity for	LED economist(deployment)/financial	Fully fledged LED structure aligned with the local economic	DM, SEDA, DED, DPLG, DLGTA, OTP

LED	resources/led research	analysis of this area.	
Who are the social partners who are collaborating with the municipality on LED	Mayors forum(churches/women groups etc)		DM DM, SEDA, DED, DPLG, DLGTA, OTP
<b>FINANCIAL VIABILITY AND MANAGEMENT</b>			
Is there capacity and capability in the treasury	Evidence of a Treasury Department with all its managers	To be sustained	DLGTA and Provincial Treasury
Is there clear Identification of National and provincial allocations and resources. Clear identification of own resources.	Clear identifications of National and provincial allocations as well as municipalities own resources	To be sustained	DLGTA and Provincial Treasury
Is there a <b>Service Delivery Budget Implementation Plan</b> – if applicable from 07 or 08	Mention of the SDBIP	<b>SDBIP to be included in the IDP</b>	Provincial Treasury and DLGTA
Is there evidence of a <b>Revenue management and Billing System</b>	There's recognition to have revenue and billing systems in place	<b>Implementation of the revenue management and billing plan with clear time frames and also to reflect the financial management plan.</b>	DLGTA and Provincial Treasury
Is there an <b>Expenditure reports informing allocations</b>	No evidence	To include <b>expenditure reports in terms of Section 71 report (MFMA).</b>	DLGTA and Provincial Treasury
Are there <b>Budgets for all aspects, including 5 KPAs</b>	KPAs not aligned to the budget	<b>To include budget into the KPAs</b>	DLGTA and Provincial Treasury
Is there a <b>Response to Audits and Izimbizo outputs?</b>	Mention to deal with audit queries	<b>A clear plan to deal with audit queries and Izimbizo outputs</b>	DLGTA and Provincial Treasury
Is there a <b>Debt recovery plan</b>	Mention of debt collection but no strategy	<b>Strategy and targets for debt recovery to be articulated</b>	DLGTA and Provincial Treasury

<p><b>Budget and IDP link:</b> Important to indicate whether spending of capital budgets is i.t.o. of priority projects identified in the IDPs. Also the linkage of capital expenditure to the strategic interventions as identified in the spatial development frameworks</p>	<p>Clear illustration of how the budget will be linked to the IDP</p>	<p>Capital Infrastructure Framework given however no operational budget which will include operations and maintenance plan</p>	<p>DLGTA and Provincial Treasury</p>
<p><b>GOOD GOVERNANCE AND COMMUNITY PARTICIPATION</b></p>			
<p>Does the municipality have Functional Structures (ie Ward , Standing Committees and CDW's)?</p>	<p>There is evidence of relevant and functional structures at the DM level. However, gaps have been identified with regard to some LM's within the DM (Pg 113).</p>	<p>Monitor the efficiency of participatory mechanisms.</p>	<p>DM, DPLG, DLGTA</p>
<p>What are the linkages with other governance structures?</p>	<p>There are existing formal structures reflected (Pg 3).</p>	<p>DM to maintain these relationships in order to remain functional.</p>	<p>DM, DLGTA</p>
<p>Does the municipality have an effective Communication strategy, Participatory and Decision –making strategies?</p>	<p>It is indicated that there is a Communication plan that has been adopted and implemented.</p>	<p>Alignment with LM's.</p>	<p>DM, DLGTA</p>
<p>Focus on Gender, People with Disabilities and Youth , interfaith organisations and civil society</p>	<p>Focus is limited to women and HIV / AIDS (Pg 78 &amp; 81).</p>	<p>There is a need to develop institutional policies / structures for all focus groups.</p>	<p>DM, Social Welfare, Dept. of Health, OTP, NGO's</p>
<p>Is there evidence of Sector Engagement  Mining, agriculture, manufacturing, Retail, Banks, transport, ICT</p>	<p>There is evidence of engagement with stakeholders(Pg 3).</p>	<p>DM to broaden scope of engagements and institutionalize these relations.</p>	<p>DM, DAEA, DED, GCIS, DOT</p>
<p>Is there any evidence that the IDP has been informed by the community</p>	<p>There is mention of community participation however supporting evidence has not been attached</p>	<p>DM to reflect evidence of current processes.</p>	<p>DM, LM, DLGTA</p>

	(annexures).		
Is there a <b>plan to get both the budget and IDP approved by the community</b>	Evidence of community budget approval indicated (introduction).	<b>Develop community consultation process for budget approval.</b>	DM, DLGTA
Is there a <b>Code of Conduct for officials and political office bearers</b>	No evidence reflected in draft IDP.	<b>Reflect / develop COC in adopted IDP.</b>	DM, SALGA, DLGTA
Evidence - Does the municipality prepare an <b>annual report</b> that includes the annual performance report and submit to the Auditor General as required by the MFMA	No evidence reflected in draft IDP.	<b>Prepare and make reference of annual report in adopted IDP.</b>	DM, DPLG, DLGTA, PT

